

# CASE

Annual Report  
2013

Our **MISSION** is to provide objective economic analysis and to foster the quality of policy-making to improve the lives of Europeans and their neighbors.

We define ourselves by our **VALUES**:

We seek to be an institution defined both by **institutional integrity**, and by the integrity of our experts and staff.

We seek to be a group of scholars and experts defined by the **quality** of our research outputs and our advisory and technical assistance activities.

We seek to maintain full **transparency** with regard to our sources of funding, our participation in projects and other institutional activities.

We seek to be characterized by **diversity** in the projects we tackle, the experts we contract, the partners with whom we work, and the donors who support us.

Finally, we seek to maintain a strict sense of **non-partisanship** in all of our research, advisory and educational activities.

# Contents

Letter from the Management Board	2
About CASE	4
CASE Network	5
CASE External Network	6
Key institutional Efforts and Achievements in 2013	7
Key Projects 2013	8
mBank-CASE seminars	10
Construction of the Financial Stress Index and the Economic Sensitivity Index	11
Research program	12
CASE Communications	24
CASE People	27
Financing CASE Activities	32

## Letter from the Management Board

As acting President of CASE since September 2013, I am pleased to present the CASE Annual Report 2013, summarizing our activities over the last year.

The year 2013 marked an important progress in return to growth in Europe, bringing first, albeit fragile, signs of economic recovery in the Euro zone since the beginning of the recession two years earlier. It was also a return to growth for CASE, bringing several positive developments which are reflected in our increased project activity and signs of appreciation from our peers and donors.

We have confirmed our leadership as the most influential think tank in the Central and Eastern Europe and strengthened our position among leading economic policy think-tanks in the World, as recognized by the prominent McGann Report <sup>1</sup>. This accomplishment is the reflection of our strong position as an internationally recognized European research institution associated with several European research networks and working with the international donor community. We are proud that our work is appreciated and deemed important, and that CASE's influence in our main research fields remains strong.

CASE project activities comprised 27 projects focusing on some of the most important strategic challenges for Europe, such as growth and innovation, long term consequences of aging, and fostering single European market through fiscal harmonization. We have finished an important multi-country study on labor mobility and migration, as well as a study to quantify VAT gap in EU-28 Member States. We also led a study on VAT rules for passenger transport in EU-28, and an important assessment study for introduction of the electro mobility. Those examples demonstrate our capacity and ambition to address key economic challenges for the EU and to contribute to the European debate as a trusted advisor and credible partner. They also provide ample evidence to support our general belief that further economic integration and deepening of the single European market is necessary in order to release new opportunities or growth. While engaging deeper in policy issues on the European level, we remained active in our neighboring area. A good example of this activity is an important technical assistance project for Belarus regarding problems and prospects for WTO accession. This project, belonging to our traditional field of expertise in trade economics, showed our potential in mobilizing the attention of European and Polish stakeholders.

We actively disseminate results of our work. During 2013 we published 40 papers and organized 20 seminars and workshops. More than 9 000 people from all over the world are subscribed to our newsletters, and almost 60 000 people visit our website each year. In 2013 we also continued to focus on strengthening our internal analytical and research capacity in Warsaw office. We remain committed to our policy to promote young talents – we offer promising junior researchers a chance to participate in our research programs, and keep on expanding our team of post-graduate economists, who work full time on project applications and implementation. Both groups work together with and under supervision of senior CASE researchers and the expanding community of CASE Fellows. We believe that this policy is beneficial both for young people who get an opportunity to work with some of the brightest minds in economics, and also for our institution. Thanks to their work we expand the menu of policy assessment tools at our disposal. As an example, we developed internally the Financial Stress and Economic Sensitivity indices for 12 CEEC economies, which track key features of financial and economic vulnerability, as well as financial disturbances that have strongly affected CEECs over the last decade. This project is also a good example of our

---

<sup>1</sup>James G. McGann, 2013 GLOBAL GO TO THINK TANK INDEX, Think Tanks and Civil Societies Program, University of Pennsylvania.

collaboration with institutional donors, who entrusted their funding to support research excellence at CASE, giving us an opportunity to develop new innovative tools and research ideas. Building on our increased intellectual capacities, we want to expand further our cooperation with institutional donors in 2014 and beyond by creating research programs. We believe that this will be new and important form of retaining our influence as a European think-tank and keeping up with our mission to foster the quality of policy making for the well-being of Europeans and their neighbours.

In September 2013 changes to Management Board were introduced. Luca Barbone completed his two-year term as a President of CASE Management Board and re-joined the community of CASE Fellows as its very active and prominent member. Izabela Styczynska, who has been closely collaborating with CASE in recent years, became a new Member of the Board, and Maciej Sobolewski was appointed Acting President of the CASE Management Board. During 2014 and beyond the new Board intends to continue the strategic focus on the two directions: (i) consolidation of CASE research activities around the core thematic areas and (ii) increasing internal and external research capacities to deliver innovative, top-quality research. The main continuing challenge in 2014 remains the increasing competitiveness of the European and worldwide market for research funds, most importantly the EC service grants and Horizon 2020 flagship EU research program, which will be at the core sources of our funding.

CASE Management Board would like to thank members of CASE governing bodies, expanding network of CASE Fellows, researchers, experts and administrative team for their commitment and dedication, which allowed CASE to successfully fulfill its goals in 2013. We are very grateful to our statutory donors, clients, and institutional project partners with whom we cooperated in 2013. We are looking forward to even closer cooperation in the upcoming year and in the future.



**Maciej Sobolewski**

Acting President

of CASE Management Board

## About CASE

CASE is an independent, non-profit foundation pursuing the idea that research-based policy-making is vital for the economic welfare of societies.

Established in Warsaw in 1991 by a group of economists to help guide the transition process in post-communist countries, today CASE is an internationally renowned think-tank drawing on the talents of prominent economists from the entire world, with an ambition to work on the key challenges facing the global and European economies and societies. In addition, CASE strives to promote and support a network of partner institutions in countries in Eastern Europe, Central Asia and the Caucasus.

### Activities

Our activities address the most important challenges for this and future generations:

- sustaining living standards through growth and innovation,
- dealing with the long-term socio-economic consequences of demographic changes,
- promoting cooperation and integration with the neighboring partners of Europe,
- informing and encouraging public debate.

### Values

We define ourselves by our values: **integrity, quality, transparency, diversity and non-partisanship** and, above all, by a commitment to the pursuit of **excellence** in all areas of our activities.

We seek to be an institution defined both by institutional integrity, and by the integrity of our experts and staff.

We seek to be a group of scholars and experts defined by the quality of our research outputs and our advisory and technical assistance activities.

We seek to maintain full transparency with regard to our sources of funding, our participation in projects and other institutional activities.

We seek to be characterized by diversity in the projects we tackle, the experts we contract, the partners with whom we work, and the donors who support us.

Finally, we seek to maintain a strict sense of non-partisanship in all of our research, advisory and educational activities.

## CASE Network

CASE has helped establish a network of independent research institutes across post-communist countries, starting with CASE-Kyrgyzstan in 1998. With CASE-Georgia, the latest member established in 2011, the CASE Network boasts a substantial presence in the CIS, and includes the following institutions:

- CASE-Belarus (Poland),
- CASE-Kyrgyzstan, Bishkek,
- CASE Moldova, Chisnau,
- CASE-Georgia, Tbilisi,
- CASE Ukraine, Kyiv,
- Gaidar Institute for Economic Policy (Russia),
- CASE-Advisors Ltd. (Poland).

The network represents CASEs continuing effort to increase the range and quality of economic information available to decision-makers and the public across the post-communist world, as well as to foster vibrant think tank sectors in these societies.

## CASE External Network

In addition to CASE-Network, CASE is also an institutional member of six pan-European research networks:

**The European Network of Economic Policy Research Institutes (ENEPRI)**, whose goals are to foster the international diffusion of existing research, co-ordinate research plans, conduct joint-research and increase public awareness of the European dimension of national economic policy issues. Coordinator: Centre for European Policy Studies (CEPS), Brussels.

**EUROFRAME-EFN: European Forecasting Network (EFN)** an initiative for improved forecasting and macroeconomic analysis in the European Union. Coordinator: Economic and Social Research Institute (ESRI), Dublin.

**FEMISE - Forum Euro-Mditerranen des Instituts conomiques** is a network which brings together more than 70 independent economic institutes from across the Mediterranean regions to conduct socio-economic analysis of the Euro-Mediterranean Partnership. Coordinator: Institute for the Mediterranean in Marseille and the Economic Research Forum, Cairo.

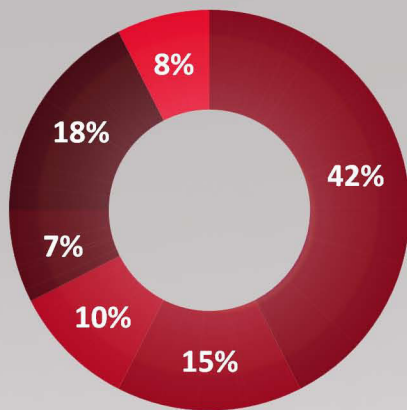
**ERAWATCH** is a European web-based service that supports evidence-based policy making in Europe and contributes to the realization of the European Research Area (ERA). The ERA aims to create a more coherent science and technology environment across the European Union through improved coordination of existing and future member states' national scientific and technology capacities. The overarching objective of this network is to provide knowledge and a better understanding of national and regional research systems and of the environment in which they operate. The network is a joint initiative of the European Commission's Directorates-General for Research and Joint Research Centre - Institute for Prospective Technological Studies (IPTS) in Seville, Spain, in collaboration with CORDIS.

**ARETT- The Association of Russian Economic Think Thanks** was created in 2002 in Moscow to bring together scientific and research institutes and not-profit organizations, as well as teams of researchers studying economic policy.

**PASOS - The Policy Association for an Open Society** supports the development and strengthens the outreach and impact of its member policy centers and Associate Members, who provide policy advice to the European and Central Asian decision-makers and international organizations on issues as diverse as human rights, economic development, legal reform, management of governmental reforms, social policy, education, health, religion, international co-operation, small enterprise development, public participation and public sector management.



## CASE Publications (downloaded more than 2 000 times)



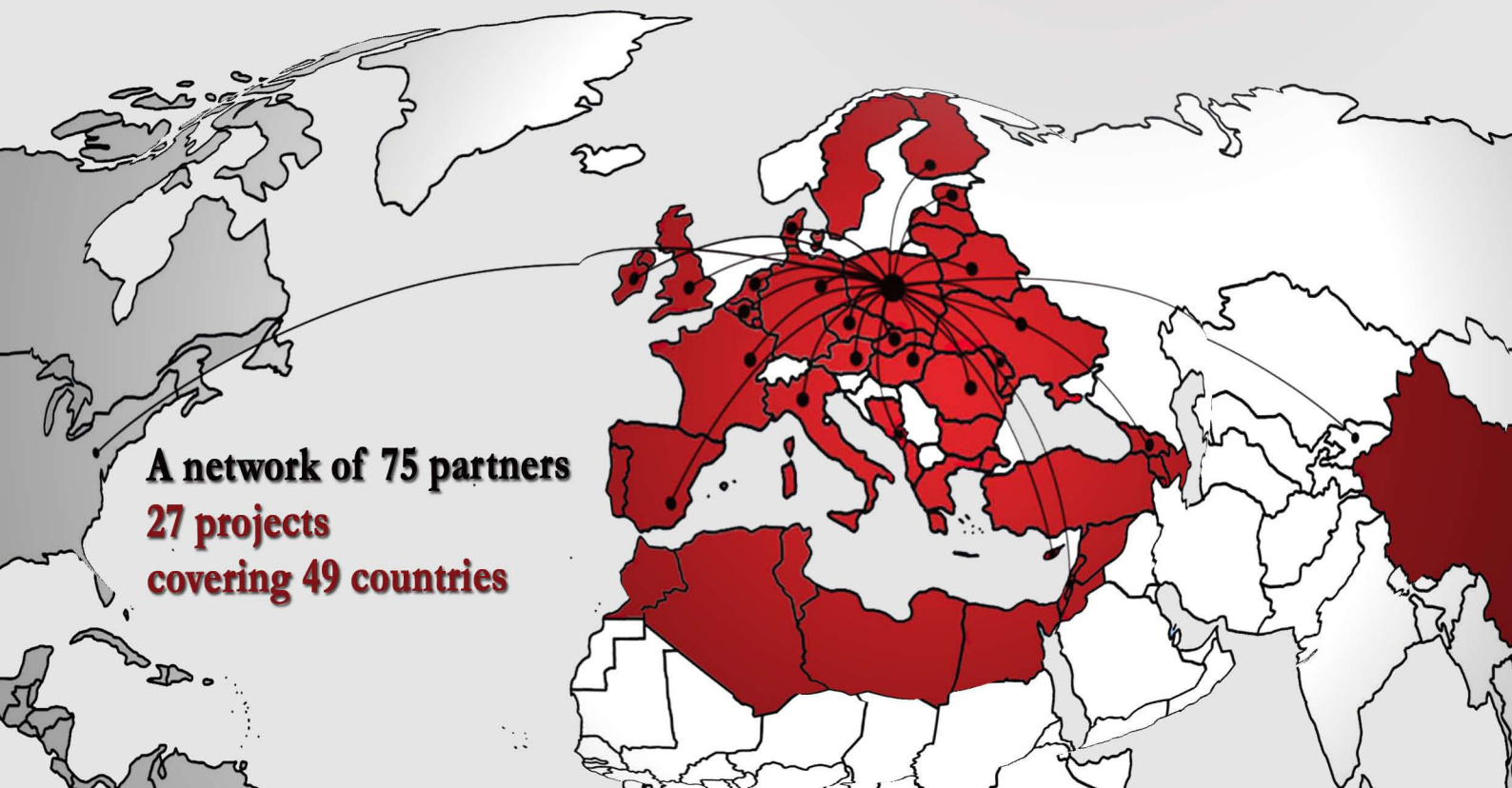
- CASE Network Studies and Analyses
- CASE Network Reports
- CASE Network E-briefs
- Books, External Publications and Articles Published in Academic Journals
- BRE-CASE
- Other

**In 2013 we worked with 33 Fellows hailing from 19 countries,  
and 50 Experts from our network of researchers  
from all over the world.**

**Over 3,200 people participated in our events.  
More than 9,000 people subscribed to our newsletters.  
Almost 60,000 users visited our website.**



**A network of 75 partners  
27 projects  
covering 49 countries**



# Key institutional Efforts and Achievements in 2013

## 1 Strong CASE position on the global and European market

We are proud that in this years edition of the highly reputable The 2013 Global Go-To Think Tank Index prepared each year by the University of Pennsylvania, CASE was named **the best think tank in Central and Eastern Europe for the second time in a row!**

Moreover, we were ranked 5th in the world in both the Top Social Policy Think Tanks and Think Tanks with Most Innovative Policy Ideas/Proposals categories, up from 9th and 11th place respectively. We also remain number 16 in the Top Domestic Economic Policy category and moved to 28th position in the Top International Economic Policy Think Tanks category. We are proud that our work is appreciated and deemed important and that CASE's influence in our main research fields, economic and social policy, remains strong.

The continuous funding of our research and of various studies, coming mostly from prestigious institutions such as the European Commission, the World Bank or the IMF additionally proves CASEs high reputation as a respected institution.

## 2 Strengthening our research capacity

Important point on our agenda for 2013 was to further strengthen our research capacity. The group of CASE Fellows is constantly growing and at the end of 2013 counted 32 Fellows from 19 different countries. Additionally to CASE Fellows, who still play a key role in conducting and organizing CASEs research activity, CASE can boast an extensive network of approximately 350 experts working on various thematic areas. We also continued to reinforce our in-house capacity: right now we employ two Junior and one Senior Economists. We have also successfully implemented the economic internship program, established both to help young researchers in the beginning of their career and to support our young economic department.

## 3 Focus on Strategic challenges

As a part of its strategic re-thinking, in 2011 CASE established its main focus of research to key challenges for this and future generations in Europe (and elsewhere). In 2013 we continued to follow the path taken in the previous years, giving the priority to research focused on the following points:

- sustaining living standards through growth and innovation,
- dealing with the long-term socio-economic consequences of the ageing of Europe,
- fostering single European market through fiscal harmonization.

This strategy is reflected by the projects and research we conduct.

## Key Projects 2013

### Projects devoted to the study of VAT in EU

CASE has implemented several projects within the DG TAXUD Framework contract for the provision of economic analysis related to current and proposed the EU and Member States' tax policies, as well as important tax issues at the national, European and international levels. The first of these studies, The retrospective evaluation of elements of the VAT system, was already completed in 2011. In 2012, CASE worked on the Study to quantify and analyse the VAT gap in the EU-27 Member States, which focused on understanding the recent trends in the field of VAT fraud by updating the VAT gap estimates for 2000-2006 and by providing estimates for the VAT gap for the period 2007-2010. This year, we have been commissioned to prepare the 2012 and 2013 update.

Two additional studies related to VAT were carried out in 2013: A study on the economic effects of the current VAT rates structure and Study on the economic effects of the current VAT rules for passenger transport. The former examined the impact of reduced VAT tax rates on different types of households, sectors and revenues in all 27 EU Member States. The latter aimed to provide an economic assessment covering the impact of the existing VAT regimes and the likely effects of alternative uniform VAT regimes on the EU passenger transport market, with a view to evaluate a range policy options.

### Belarus on the road to the WTO: Problems and Prospects

The global objective of the Belarus on the road to the WTO: Problems and Prospects project was to strengthen an inclusive and empowered society in Belarus by supporting non-state actors and business and promoting participation of citizens in decision and policy making and contributing to the democratization process.

In order to achieve this objective, a comprehensive research and analysis of the implications of Belarus WTO accession was completed, with a special focus on the manner in which WTO membership will be able to initiate profound economic and legal reform, and on social impact of joining, as well as implications for business. The project provided a continuous flow of unbiased and impartial analysis of the impact of Belarus WTO accession and creating the ground for a dialogue between non-state actors and authorities. This was aimed at strengthening the capacity and increasing the role of non-state actors and business community in the decision-making processes. Moreover, a public dialogue was initiated in order to increase awareness of people, civil society actors, business community, academicians and authorities about sources of the gains and risks from Belarus WTO accession, and raise the influence of non-state actors on decision-making process regarding economic reforms, and sustainable social and economic development of the country.

The project was financed by the Solidarity Fund PL, within the Polish Development Assistance 2013 program, run by Polish Ministry of Foreign Affairs.

### **DEFINE Development of an Evaluation Framework for the Introduction of Electromobility**

The main objective of the proposed project was to predict the total economic costs and benefits of a possible large-scale shift to electromobility in a framework that suits the complexity of the matter in three European Countries: Poland, Austria and Germany. The aim was to develop an

analyzing framework for Austria and Germany that can be extended to the whole of the European Union at later stages. Poland was chosen as an application example where this process is demonstrated exemplarily. Moreover, the project aims at analyzing behavioral patterns and demand for low carbon vehicles by Austrian and Polish households in order to inter alia provide behavioral parameters for macroeconomic models.

The project was co-funded by the National Centre for Research and Development, and the European Commission as part of the ERA-NET Plus scheme of the 7th EU Framework Programme.

**NEUJOBS - Employment 2025: How will multiple transitions affect the European labor market (EC: DG Research and Innovation, 7th Framework Program)**

NEUJOBS is a research project financed by the European Commission, under the 7th Framework Programme. The objective is to analyze future possible developments of the European labor market(s) under the main assumption that European societies are now facing or preparing to face four main transitions that will have a major impact on employment, in particular for some groups in the labor force or sectors of the economy. The first one is the socio-ecological transition (SET): a comprehensive change in the patterns of social organization and culture, production and consumption that will drive humanity beyond the current industrial model towards a more sustainable future. The second is the societal transition produced by the combination of population aging, low fertility rates, changing family structures, urbanization and growing female employment. The third transition concerns new territorial dynamics and the balance between agglomeration and dispersion forces. The fourth is a skills (upgrading) transition and its likely consequences for employment and (in)equality.

## mBank-CASE seminars



*Simon Diankov and Ewa Balcerowicz during 127th mBank-CASE Seminar*

The Seminars are a renowned series of public lectures and panel discussions, jointly initiated in **1992** by CASE, then a young, private economic think tank, and **PBR - Polish Development Bank**, a new Polish bank. Since then, they have been organized systematically for 21 years. When PBR merged with **BRE Bank** in 1998, the seminars were organized thanks to the generous support of BRE Bank and changed their name to **BRE CASE Seminars**.

129 meetings have taken place between the beginning of the project and December 2013. The Seminars provide a forum for discussion among academics, economists, bankers, students of economics and journalists specializing in economic affairs. The lectures address the key issues of macroeconomics, the financial sector and public finance in Poland and the European Union, the monetary union, as well as important issues of economic policy in Poland, the EU and worldwide. Since 2011, seminar sessions have been broadcast on the Polish Financial Portal Bankier.pl. After each seminar, an electronic publication is prepared and contains texts prepared by the guest speakers or authorized transcriptions of the seminar proceedings.



*Charles W. Calomiris during 128th mBank-CASE Seminar*

### **In 2013 six seminars took place:**

129th BRE - CASE Seminar:

**Long-term effects of low-interest rate policy and the loosening of the monetary policy**

key speakers: Przemyslaw Wozniak, Jan Winiecki

128th BRE - CASE Seminar:

**The Political Origins of Banking Crises and Scarce Credit**

key speaker: Charles W. Calomiris

127th BRE - CASE Seminar:

**Austerity Revisited**

key speaker: Simeon Diankov

126th BRE CASE Seminar:

**The Banking Sector in Europe: What Has the Crisis Changed?**

key speakers: Malgorzata Pawlowska, Leszek Pawlowicz, Maciej Stanczuk

125th BRE CASE Seminar:

**Corporate Governance of Banks after the Financial Crisis**

key speakers: Andrzej Reich, Wieslaw Thor

124th BRE-CASE Seminar:

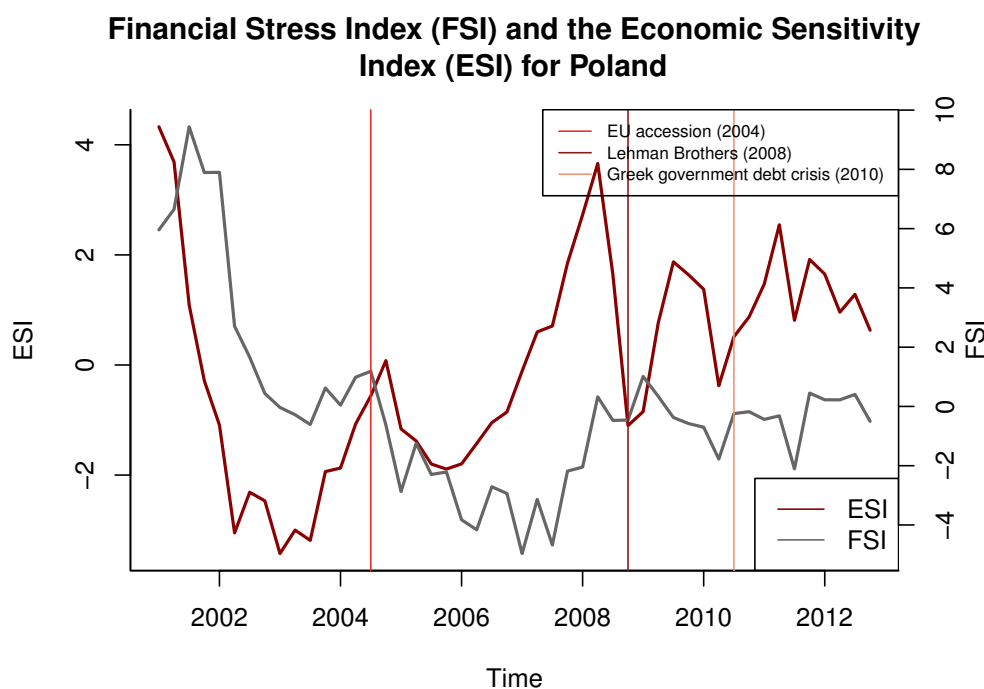
**Bank resolution: worldwide experiences, solutions for the EU and Poland**

key speakers: John Pollner, Jerzy Pruski

## Construction of the Financial Stress Index and the Economic Sensitivity Index

This project aimed at constructing the Financial Stress Index (FSI) and the Economic Sensitivity Index (ESI), and investigating the economic situation in twelve Central and East European Countries (CEECs) between 2001 and 2012. CASE experts tried to capture key features of financial and economic vulnerability and examine the co-movement of economic turmoil and financial disturbances that strongly affected the CEECs in the last decade.

The main finding of the study was that the FSI can be used as a leading indicator for recognizing changing trends in the economy. A shift in the value of the index proved that the EU accession had a positive, but minor influence on financial stability in the CEECs. On the other hand, the impact of the introduction of the euro in Estonia, Slovakia and Slovenia was ambiguous. For most of the countries in the sample, the FSI started to grow rapidly in 2007, reaching its peak around the third quarter of 2008. Consequently, financial stress remained high for a few quarters and started to fall gradually. For a number of countries, a higher financial stress in the latest period of our analysis (i.e. 2010-2012) was observed. However, the value of the FSI was significantly lower than three years before that, which suggests an improvement of the economic prospects for the nearest future. Based on this, it might be assumed that the that indices might be helpful in predicting future recessions.



The realization of the project was possible thanks to the donation granted by Bank PEKAO S.A..

## Research program

In conducting independent, high quality research and analysis, CASE focused its program on areas of importance to the European Union, to member state governments and to Europe's partners to the East and South and across the developing world. The thematic areas have remained similar to these in focus in 2012 and evolved around the following topics:

1. Macroeconomics and macroeconomic policy.
2. Trade, economic integration and globalization.
3. Public Finances and Financial sector.
4. Labor markets, migration, social policy and social services.
5. Private sector development, innovation and knowledge-based economy.
6. Governance and institutional reforms.
7. Infrastructure, energy and climate change.

# 1. Macroeconomics and macroeconomic policy

## Projects:

Effectiveness of IMF Programs to Countries of Central and Eastern Europe in the First Phase of the Global Financial Crisis 2008-2011 (International Monetary Fund)



*Ewa Balcerowicz and Barbara Blaszczyk, Chairwoman and Vice Chairwoman of the CASE Supervisory Council, with Mr Marcin Swiecicki during the EUROFRAME Conference*

*New Growth Model, Sergey Drobyshevsky, Sergey Sinelnikov-Murylev, CASE Network Studies and Analyses No. 450*

*Post-crisis Lesson for EMU Governance from the Principal - Agent Approach, Luca Barbone, Grzegorz Poniatowski, CASE Network Studies and Analyses No. 457*

*Economic policy coordination in the EMU: From Maastricht via SGP to the Fiscal Pact, Jorgen Mortensen, CASE Network Studies and Analyses No. 459*

*Fiscal or Bailout Union: Where Is the EU/EMU's Fiscal Integration Heading?, Marek Dabrowski CASE Network Studies and Analyses No. 466*

*When will the global economy return to rapid growth?, Marek Dabrowski CASE Network E-briefs No. 04/2013*

*Dlaczego nie wolno dopuścić do rozpadu strefy euro, Anders Åslund, BRE-CASE Seminar Proceedings No. 122*

## Events:

*EUROFRAME Conference "Towards a better governance in the EU?", presentations by Marek Dabrowski, Jorgen Mortensen, Luca Barbone and Grzegorz Poniatowski, 24 May 2013*

*Macroeconomic Congress, presentations by Ales Alachnovic and Maciej Krzak, 27 November 2013*

## Publications:

*Macroeconomic Preconditions of Realization of a*



*President of CASE Management Board, Luca Barbone, and CASE Fellow Marek Dabrowski during the EUROFRAME Conference*



## 2. Trade, economic integration and globalization

### Projects:

Belarus on the road to the WTO: Problems and Prospects (Solidarity Fund)

China-EU trade and investment relations from a global value chains approach (EC: DG Trade)

Contract for the Trade Sustainability Impact Assessment (Trade SIA) in support of negotiations of a Deep and Comprehensive Free Trade Area (DCFTA) between the European Union and the Republic of Armenia, which will be an integral part of the new Association (EC: DG Trade)

MEDPRO - Prospective Analysis for the Mediterranean Region (EC: DG Research and Innovation, 7<sup>th</sup> Framework Program)

### Events:

MEDPRO High-Level Stakeholders Meeting Cairo, presentations by Ahmed Ghoneim, Marek Dabrowski and Emmanuel Bergasse, 12-13 January 2013

MEDPRO Final Conference Brussels, presentations by Luc DeWulf, Ahmed Ghoneim and Emmanuel Bergasse, 26 February 2013

"Belarus on the road to WTO: Problems and Prospects" Training for journalists, Minsk, presentations by Irina Tochitskaya and Georgeta Mincu, 08 October 2013

"Belarus on the road to WTO: Problems and Prospects" - Warsaw Conference, presentations by Irina Tochitskaya, Irina Kolesnikova, Gleb Shymanovich and Katarzyna Sledziewska, 18 October 2013

Belarus on the road to the WTO: Problems and Prospects - Seminar in Minsk, presentations by Irina Tochitskaya and Irina Kolesnikova, 30 October 2013

### Publications:

*Economic Development, trade and investment in the Eastern and Southern Mediterranean Region*, Marek Dabrowski, Luc de Wulf, CASE Network Reports No. 111

*The relations between energy and economic and socio-economic development in the Southern and Eastern Mediterranean*, Emmanuel Bergasse, Wojciech Paczynski, Marek Dabrowski, Luc De Wulf, CASE Network Reports No. 112



(from left to right) CASE experts: Irina Tochitskaya, Gleb Shymanovich, Piotr Kozarzewski and Irina Kolesnikova, Head of the European Commission Representation in Poland Ewa Synowiec, and Vice-President of CASE Management Board Maciej Sobolewski. "Belarus on the road to WTO: Problems and Prospects" conference in Warsaw.

### 3. Public Finances and Financial sector

#### Projects:

Study to quantify and analyse the VAT gap in the EU-27 Member States (EC: DG Taxud)

Study to quantify and analyse the VAT gap in the EU-27 Member States (2012 and 2013 update) (EC: DG Taxud)

A study on the economic effects of the current VAT rates structure (EC: DG Taxud)

Study on the economic effects of the current VAT rules for passenger transport (EC: DG Taxud)

BRE Bank CASE Seminars

#### Events:

VAT Transport Project Kick-Off Meeting, presentations by Luca Barbone and Maciej Sobolewski, 25 February 2013, Brussels

#### Publications:

*Study to quantify and analyse the VAT Gap in the EU-27 Member States*, Luca Barbone, Misha V. Belkindas, Bettendorf Bettendorf, Richard M. Bird, Michael Smart, Mikhail Bonch-Osmolovsky, CASE Network Reports No. 116

*The EU's economic policy architecture after the ratification of the Fiscal Treaty*, Jorgen Mortensen, CASE Network E-briefs No. 02/2013

*Monetary policy regimes in CIS economies and their ability to provide price and financial stability*, Marek Dabrowski Books, External Publications and Articles Published In Academic Journals No. 05/2013

*Inflation and monetary policy in CIS countries*, Marek Dabrowski Books, External Publications and Articles Published In Academic Journals No. 05/2013

*Procedura restrukturyzacji i uporządkowanej likwidacji banku - doświadczenia światowe, rozwiązania dla UE i dla Polski*, Jerzy Pruski, John Pollner, BRE-CASE Seminar Proceedings No. 124  
*Ład korporacyjny w bankach po kryzysie*, Andrzej Reich, Wiesław Thor, BRE-CASE Seminar Proceedings No. 125

*Sektor bankowy w Europie. Co zmienił kryzys?*, Leszek Pawłowicz, Małgorzata Pawłowska, Maciej Stanczuk, BRE-CASE Seminar Proceedings No. 126

*Austerity Revisited, czyli ponownie o zaciśnięciu fiskalnym*, Simeon Diankow, BRE-CASE Seminar Proceedings No. 127

*Polityczne korzenie kryzysów bankowych i ograniczonej akcji kredytowej*, Charles W. Calomiris, Stephen H. Haber, BRE-CASE Seminar Proceedings No. 128

*Długofalowe skutki polityki niskich stp i poluzowania polityki pienieznej*, Przemyslaw Wozniak, Jan Winiecki, BRE-CASE Seminar Proceedings No. 129

## 4. Labor market, migration, social policy and social services

### Projects:

MOPACT - Mobilizing The Potential of Active Ageing in Europe (EC: DG Research and Innovation, 7<sup>th</sup> Framework Program)

Enhancing youth opportunities in employment: determinants and policy implications (CEPS Center for European Policy Studies ) Study on Updating and Clarifying the List of Activities in Annex IV of the Professional Qualifications Directive (EC: DG Internal Market and Services) Consultancy In Evaluation And Reform Of Disability And Child Social Assistance Benefits (Moldova: Ministry of Labor and Social Protection)

### Events:



*CASE President, Luca Barbone, during ENPI Warsaw Seminar*

ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries (EC: EuropAid and other EU services)

NEUJOBS - Employment 2025: How will multiple transitions affect the European labour market (EC: DG Research and Innovation, 7th Framework Program)

NEUJOBS Conference The Future of European labor markets: fact-checking the vision, presentations by Izabela Styczynska and Anna Ruzik-Sierdzinska, 18-19 February 2013

NEUJOBS Warsaw Workshop, presentation by Izabela Styczynska, 19 June 2013

ENPI Final Seminar Brussels Cost and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries, presentation by Matthias Luecke, 25 June 2013

Enhancing youth opportunities in employment: determinants and policy implications Berlin Conference, presentation by Izabela Styczynska, 25 June 2013

NEUJOBS Berlin Workshop Impact of demographic change on health care workforce, presentations by Stanislaw Golinowska and Agnieszka Sowa, 11 July 2013

ENPI Warsaw Seminar Migration from the Eastern Partnership Countries (Armenia, Azerbaijan, Belarus, Georgia, Moldova, Ukraine): Prospects for the European Union, presentations by Luca Barbone and Marek Gra, 23 September 2013

## Publications:

*Age and Productivity. Human Capital Accumulation and Depreciation*, Anna Ruzik-Sierdzinska, Maciej Lis, Monika Potoczna, Michele Belloni, Claudia Villosio, CASE Network Reports No. 114

*The impact of institutional and Socio-Ecological Drivers on Activity at Older Ages*, Izabela Styczynska, Maciej Lis, Aart Jan Riekhoff, Agnieszka Kaminska, CASE Network Reports No. 115

*Development of the Long-Term Care in Post-Socialist Countries. A new sector in Social and Health Protection*, Stanislaw Golinowska, Agnieszka Sowa, CASE Network Studies and Analyses No. 451

*The Impact of Socio-Ecological Transition on Employment Structure and Patterns in the Context of (non) Rural Regions*, Boris Najman, Alexander Neumann, Izabela Styczynska, CASE Network Studies and Analyses No. 456

*ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries. Country Report: Azerbaijan*, Azer Allahveranov, Emin Huseynov, CASE Network Studies and Analyses No. 460

*ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries. Country Report: Armenia*, Gagik Makaryan, Mihran Galstyan, CASE Network Studies and Analyses No. 461

*ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries. Country Report: Belarus*, Alexander Chubrik, Aliaksei Kazlou, CASE Network Studies and Analyses No. 462

*ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries. Country Report: Georgia*, Lasha Labadze, Mirjan Tukhashvili, CASE Network Studies and Analyses No. 463

*ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries. Country Report: Ukraine*, Tom Coup, Hannah Vakhitova, CASE Network Studies and Analyses No. 464

*ENPI - Costs and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries. Country Report: Moldova*, Georgeta Mincu, Vasile Cantarji, CASE Network Studies and Analyses No. 465

*Labour Migration from the Eastern Partnership Partner Countries - Evolution and Policy Options for Better Outcomes*, Luca Barbone, Mikhail Bonch-Osmolovskiy, Matthias Luecke, CASE Network Reports No. 113

*Cost and Benefits of Labour Mobility between the EU and the Eastern Partnership Partner Countries*, Luca Barbone, Matthias Luecke, CASE Network E-briefs 03/2013

*Regional Disparities, Ageing and Territorial Aspects of Employment*, Izabela Styczynska, Con-

stantin Zaman, Other Publications

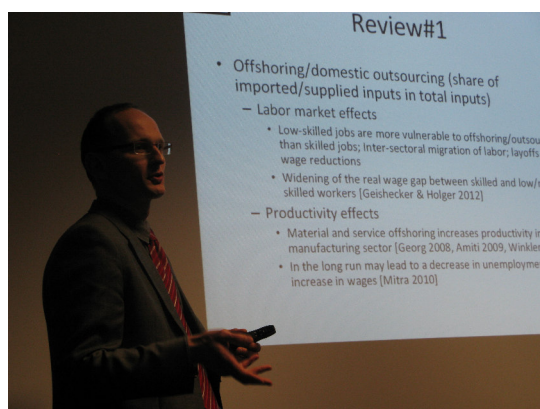
## 5. Private sector development, innovation and knowledge-based economy

### Projects:

Study and Exchange of Good Practices on R&D Tax Incentives (EC: DG Taxud)

Transfer of Know-How for Small and Mid-size Businesses in Georgia, Moldova and Ukraine (US-AID - United States Agency for International Development)

Does Government Support for Innovation Matter? The Effectiveness of Public Support for Private Innovation (FEMISE)



PICK-ME: Policy Incentives for the Creation of Knowledge: Methods and Evidence (EC: DG Research and Innovation, 7th Framework Program)

SERVICEGAP - The Impact of Service Sector Innovation and Internationalisation on Growth and Productivity (EC: DG Research and Innovation, 7th Framework Program)

### Events:

*CASE Vice-President, Maciej Sobolewski, during SERVICEGAP Warsaw Seminar*

SERVICEGAP Warsaw Seminar: The Impact of Service Sector Innovation and Internationalization on Growth and Productivity, presentations by Canan Yildirim, Krzysztof Szczygielski, Maciej Sobolewski and Grzegorz Poniatowski, Commentators: Mark Allen and Lukasz Konopelko, 15 February 2013

PICK-ME meeting in London, presentations by Itzhak Goldberg, Camilla Jensen and Peter Lindholm, 28 June 2013

”Transfer of Know-How for Small and Mid-size Businesses in Georgia, Moldova and Ukraine” project kick-off meeting, Tbilisi, presentation by Janusz Szyrmer, 26-28 October 2013

### Publications:

*Market power in CEE banking sectors and the impact of the global financial crisis*, Canan Yildirim, George Efthyvoulou, CASE Network Studies and Analyses No. 452

*Innovation and the growth of service firms: The Polish Case*, Krzysztof Szczygielski, Wojciech Grabowski, Rick Woodward, CASE Network Studies and Analyses No.453

*External vs Internal Determinants of Firm Technology Strategy: Evidence from the Polish Service Sector*, Krzysztof Szczygielski, Wojciech Grabowski, Rick Woodward, CASE Network Studies and Anal-



*CASE Fellows: Canan Yildirim and Mark Allen during SERVICEGAP Warsaw Seminar*

yses No. 454

*What Affects the Main Engine of Growth in the European Economy? Industrial Interconnectedness and Differences in Performance of Business Services Across the EU25*, Maciej Sobolewski, Grzegorz Poniatowski, CASE Network Studies and Analyses No. 455

*Does Government Support for Innovation Matter? The Effectiveness of Public Support for Private Innovation*, Wojciech Grabowski, Teoman Pamukcu, Sinan Tandogan, Krzysztof Szczygielski, CASE Network Studies and Analyses No. 458

*Does Government Support for Private Innovation Matter? Firm Level Evidence from Turkey and Poland*, Wojciech Grabowski, M. Teoman Pamuku, Krzysztof Szczygielski and Sinan Tandogan, CASE Network E-briefs No. 01/2013

*Innovation and Creativity*, Iraj Hashi, Itzhak Goldberg, CASE Knowledge Insights



## 6. Governance and Institutional Reforms

### Projects:

The new role of CSOs in the implementation and monitoring of public policy at the local level (EC)

Ex-ante evaluation of programming documents and strengthening evaluation capacity for EU funds post-accession (EC: EuropeAid)

Study on Quality of Public Finances in Support of Growth in the Mediterranean Partner Countries of the EU (EC: DG Ec-Fin)

### Events:

Conference in cooperation with the Ministry of Treasury on Privatization "Privatization - What's Next?", presentation by Barbara Blaszczyk, Warsaw, 13 May 2013

### Publications:

*Handbook of the Economics and Political Economy of Transition*, Paul Gregory Hare, Fabrizio Coricelli, Marek Dabrowski, Richard Pomfret, Vladimir Mau, Wing Thye Woo Books, External Publications and Articles Published In Academic Journals No. 04/2013



*Barbara Blaszczyk, Vice Chairwoman of the CASE Supervisory Council, during conference "Privatization - What's Next?", presentation by Barbara Blaszczyk*

## 7. Infrastructure, energy and climate change

### Projects:

DEFINE Development of an Evaluation Framework for the Introduction of Electromobility (National Center for Research and Development)

Estimating the economic benefits of constructing and operating a new zinc and lead mine in the Zawiercianski district

### Events:

CASE Seminars on Energy: *Zasoby surowców energetycznych Polski a bezpieczeństwo energetyczne w horyzoncie 2050 roku*", presentations by Michał Wilczyński, Andrzej Kassenberg, Warsaw, 08 March 2013

CASE Seminars on Energy: *Scenariusze energetyczne dla Polski*, presentations by Andrzej Cylwik, Michał Wilczyński and Andrzej Kassenberg, Warsaw, 08 August 2013

### Publications:

Ekonomiczny potencjał produkcji gazu łupkowego w Polsce w latach 2012-2025. Analiza scenariuszowa (Orlen), Andrzej Cylwik, K. Lada, Katarzyna Pietka, Maciej Sobolewski, CASE E-Series

## CASE Communications

CASE carries out an active communication strategy designed to encourage socio-economic dialogue, and inform broad public about CASE ongoing initiatives and the results of the projects it implements.

CASEs communication strategy utilizes media relationships, the website, e-notifications and CASE publications to connect to our target audience of academics, policy makers, and members of the international business community. Diverse channels of social media are used in order to keep a broader audience updated on CASE activity.

### Media

The presence of CASE-affiliated experts in international media, such as Financial Times, Project Syndicate or the World Commerce Review, has significantly increased. Moreover, we have been present in many national and regional media, such as French Le Monde, Czech Euroskop, Chinese Social Science Today, Ukrainian Kyiv Post, Russian The Moscow Times or Belarussian Komsomolskaya Pravda. Our experts have also published in and have been interviewed for Polish media, e.g. Polityka, Gazeta Wyborcza and Rzeczpospolita, to name just a few. In October, CASE started cooperation with Polish language version of the Forbes, where our experts publish on regular basis op-eds, in which they present the findings of our projects. Additionally, we have continued advancing our presence in the broadcast media, with an increasing number of CASE experts interviews for TV, radio and internet media services.

### Website

The CASE website ([www.case-research.eu](http://www.case-research.eu)) is the main mode of communicating information about our mission, upcoming events and activities, recently completed projects, and the latest publications. CASEs website is the backbone of CASEs dissemination strategy as it serves as a repository of all CASE and BRE Bank CASE publications, published and archived online. The website is run in both English and Polish and is updated regularly. The website has been and will remain a key medium for the communication of CASE activity and outputs.

### Outreach

CASE keeps select audiences current with institutional activities by disseminating the bimonthly newsletter, as well as separate e-briefs and events newsletters. Altogether, our newsletters reach more than 9,000 recipients globally, and presents the latest information on new publications, forthcoming and recent events, as well as information on CASE research and advisory project activities.

Our publications are not only accessible through our website but can be also found at various academic search engines like: the Social Science Research Network (SSRN), the Research Papers in Economics (RePEc), EBSCO, ProQuest and Open AIRE. We also actively use our social media channels, as well as channels of our Networks to promote our research and make it accessible to the readers from all over the world. 2013 gave us a very positive feedback from the users of the social media. The number of members of the CASE-Network on LinkedIn, the worlds largest professional network, has been steadily growing, and increased to over 740 members. Our profile on Facebook attracted more than 750 people, which means that the number of people who follow us more than tripled since 2012. Both profiles are the easiest way to be kept updated on CASE

activity, in particular CASE Events, new CASE Publications, and our experts opinions and interviews published in external media.

## Events

CASE hosts a series of events which promote awareness and understanding of the implications of global economic policy by disseminating research results and project achievements, as well as fostering debate on key socio-economic issues.

Just like for the past several years, CASE Policy Research Seminars and BRE Bank CASE seminars, welcomed speakers from various key institutions, inter alia, the IMF, the World Bank, OECD, Columbia University, Harvard Kennedy School, or the National Bank of Poland.

In 2013 we have organized and co-organized a number of events. Among the most important ones were:

**”Privatization - What’s Next?”** - a conference organized on 13 May 2013 in cooperation with Polands Ministry of Treasury and OECD Secretariat during which prof. Barbara Blaszczyk, Vice-Chairwoman of the CASE Supervisory Council, delivered a presentation on the common goals underlying the decision to privatize, both in emerging and market economies. She also spoke about the case of Poland, bringing to the fore the immense scope of the process and the radical shift towards private sector involvement in the Polish economy, which has taken place over the past two decades.



*Participants of the Privatisation What’s Next? conference.*

remain under state control, in other words, owned by citizens.

Other panelists and participants included officials from ministries and government agencies dealing with privatization and corporate governance in countries like Croatia, Finland, Greece, Hungary, Israel, Norway, Poland, Russia, Serbia, Sweden, Turkey, and the United Kingdom. During several panel discussions, they discussed the benefits and costs of privatization, whether companies from all sectors of the economy should be privatized, and how to define strategic enterprises that should



*Prof. Marek Dabrowski during the EUROFRAME Conference.*

**10th Annual EUROFRAME Conference "Towards a better governance in the EU?"**, organized in cooperation with the National Bank of Poland on 24 May 2013. During the conference the representatives of the EUROFRAME group of research institutes, European think tanks, and academic and government institutions gathered to discuss economic policy issues relevant in the current context of global crisis, which exposed the weaknesses of economic governance in the EU, severely weakening the concept of a single euro zone. The aim of the conference was to focus on how to improve

European governance in the broadest possible sense (stability mechanisms, macroeconomic imbalances, financial safety net, etc.). The EUROFRAME conference provided a platform for exchanging ideas and presenting various solutions for the current state of affairs. The event brought together speakers representing various approaches and opting for diverse directions for the EU. CASE was represented by the President of Management Board, Luca Barbone, CASE Fellows - Marek Dabrowski and Jorgen Mortensen, and our Junior Economist Grzegorz Poniatowski.

**"Belarus on the road to WTO: Problems and Prospects"**, a conference summarizing the project of the same title, was co-financed by Solidarity Fund PL and the Representation of the European Commission (EC) in Poland. The main aim of the conference, which was held on 18 November 2013, was to present the project's results and discuss the most important conclusions and recommendations coming out of its realization. Among the participants were CASE Fellow Irina Tochitskaya and CASE Experts Irina Kolesnikova, Gleb Shymanovich and Katarzyna Sledziewska. Moreover, among the participants were representatives of foreign embassies, the Polish government, NGOs, think-tanks and universities, as well as a delegation of special guests from Belarus.



*Participants of the Belarus on the road to WTO: Problems and Prospects conference.*

### Supervisory Council

#### *Chairwoman*

**Ewa Balcerowicz**, Economist and Coordinator of BRE Bank CASE seminars

#### *Vice Chairwomen*

**Barbara Blaszczyk**, Professor of economics at the Institute of Economics of the Polish Academy of Sciences,

**Stanislawa Golinowska**, Head of the Health Economics and Social Security Department, Jagiellonian University

#### *Members*

**Tadeusz Baczko**, Associate researcher at the Institute of Economics of the Polish Academy of Sciences, Warsaw

**Leszek Balcerowicz**, Professor of economics at the Warsaw School of Economics

**Wladyslaw Brzeski**, Partner at REAS residential advisors

**James Cabot**, Associate at Bank of America Merrill Lynch

**Krzysztof Chmielewski**, CASE co-founder in August 1991

**Andrzej Cylwik**, President of Case Doradcy

**Wojciech Gralczyk**, Associate Professor, Department of Administration and Administrative Law, Akademia Leona Kozminkiego

**Piotr Kozarzewski**, Senior Research Fellow Institute of Political Studies, Polish Academy of Science since February

**Wojciech Paczynski**, CASE Senior Economist February

**Richard Woodward**, Lecturer in international business at the University of Edinburgh Business School

**Przemyslaw Wozniak**, Economist at DG ECFIN, European Commission September

## Advisory Council

### *Chairman*

**Anders Aslund**, Senior fellow at the Peter G. Peterson Institute for International Economics

### *Members*

**Vittorio Corbo**, member of the Management Council of the Fundacin Chilena del Pacifico (Chilean Pacific Foundation).

**Fabrizio Coricelli**, Professor of Economics at the Paris School of Economics, Universit Paris 1, Panthon-Sorbonne

**Georges de Menil**, Associate Member at Paris School of Economics (EHESS)

**Daniel Gros**, Director of CEPS Center for European Policy Studies

**Irena Grosfeld**, Director of Research at Paris School of Economics

**Simon Johnson**, Ronald A. Kurtz (1954) Professor of Entrepreneurship, Professor of Global Economics and Management at MIT Sloan School of Management

**Vladimir Mau**, Rector of the Academy of Public Economy

**Lucjan T. Orlowski**, Professor of economics and international finance in the Department of Economics and Finance

**Vladimer Papava**, Professor of Economics and Senior Fellow of the Georgian Foundation for Strategic and International Studies (GFSIS)

**Jeffrey Sachs**, Director of The Earth Institute Quetelet Professor of Sustainable Development, and Professor of Health Policy and Management at Columbia University

**Susan Schadler**, senior visiting fellow at the Centre for International Governance Innovation (CIGI)

**Krassen Stanchev**, Senior Consultant and Central Asia Regional Advisor for Pragma Corp.

**Nicholas Stern**, IG Patel Chair and Director Asia Research Centre, London School of Economics

**Jan Svejnar**, Director of the International Policy Center and Professor of Economics and Public Policy at the University of Michigan

**Stanislaw Wellisz**, K&SC Davis Professor of Economics and International Affairs, Columbia University

**Wing Thye Woo**, Professor, Department of Economics, University of California at Davis; Director, East Asia Program, Center for Globalisation and Sustainable Development, Columbia University

**Charles Wyplosz**, Professor of International Economics and Director of the International Centre for Money and Banking Studies, Graduate Institute in Geneva

## CASE Fellows

CASE Fellows play a key role in conducting and organizing case research activity. CASE Fellows are drawn from the ranks of senior researchers and experts with outstanding and internationally recognized academic and professional record in economics and other social sciences.

This year the group of CASE Fellows was joined by Mark Allen, prof. Matthias Luecke, prof. Anna Wziatek-Kubiak and prof. Stanisława Golinowska. The position was also assumed by Luca Barbone after his term as President of CASE Management Board came to an end. Consequently, the group increased to 33 members with varied backgrounds, ranging from academia to public policy positions. They hail from Poland and 18 other countries.

By the end of 2013 the group of CASE Fellows included the following experts:

### **Mark Allen:**

Expertise: global economic governance, financial crises, economics of transition

### **Kathryn Anderson**

Expertise: social policy, labor markets, health economics, development economics

### **Luca Barbone:**

Expertise: fiscal policy, social policy and poverty reduction, growth, innovation and external financing imbalances, political economy of reforms and social cohesion, migration and development, tax policy

### **Misha Belkindas:**

Expertise: statistics, development economics

### **Emmanuel Bergasse**

Expertise: energy policy analysis, market reforms and sustainable energy in economies in transition, South East Europe, CIS and developing countries

### **Marta Castello-Branco**

Expertise: international macroeconomics, economics in transition

### **Alexander Chubrik**

Expertise: macroeconomics, private sector development

### **Marek Dabrowski**

Expertise: monetary and fiscal policies, financial crises, international financial architecture, EU and EMU enlargement, perspectives of European integration, European Neighborhood Policy, political economy of transition

### **Daniel Daianu**

Expertise: macroeconomics, public finances

### **Luc De Wulf**

Expertise: sectoral policies/reform, trade, customs reform, macroeconomics, public finance

### **Ahmed Ghoneim**

Expertise: macro and microeconomics, international trade, institutional economics, economics of the EU

### **Itzhak Goldberg**

Expertise: microeconomics, financial sector, socialist transition, privatization, investment climate, productivity, innovation

### **Stanisława Golinowska:**

Expertise: social policy, labor market, pension system in Poland

### **Paul Gregory Hare**

Expertise: economics of transition, microeconomics, economics of higher education



**Iraj Hashi**

Expertise: microeconomics, governance reforms, industrial competitiveness, innovation and firm performance, SME policy

**Elena Jarocinska**

Expertise: political economy, fiscal federalism, public economics, labor economics, institutions

**Camilla Jensen**

Expertise: multinational firms and economic development and growth, mergers and acquisitions and industrial change, comparative economic systems and economic history, international trade, regional development, trade in services

**Matthias Luecke:**

Expertise: migration and development, social policy and poverty reduction

**Roman Mogilevsky**

Expertise: macroeconomics, fiscal and social policy, foreign trade, agricultural economics

**Jorgen Mortensen**

Expertise: European economy, internal market, pensions, ageing

**Boris Najman**

Expertise: labor market, development economics, economics of transition

**Richard Pomfret**

Expertise: regional integration in Central, Eastern and Southeast Asia, international economics, development economics, international trade

**Cyrus Sassanpour**

Expertise: macroeconomics, macroeconomic modeling, economics of oil producers, public finance

**Marianne Schulze Ghattas**

Expertise: macroeconomics and emerging market finance

**Irina Sinitsina**

Expertise: comparative macroeconomic studies of transition economies, social policy and poverty reduction

**Janusz Szyrmer**

Expertise: economic forecasting, statistical and data analysis, economic policy

**Irina Tochitskaya**

Expertise: economics and trade policy instruments, foreign direct investments, energy sector development, SME/enterprise development, regional and economic development

**Irena Topinska**

Expertise: poverty measurement, social policy and poverty reduction

**Uladzimir Valetka**

Expertise: labor market, demographic economics, urban and regional development

**Dusan Vujovic**

Expertise: macroeconomics, institutional reforms, financial markets

**Richard Woodward**

Expertise: industrial privatization, knowledge-based economy, SME enterprise and local economic development

**Anna Wziatek-Kubiak**

Expertise: innovation, international economics, development

**Canan Yildirim**

Expertise: banking in transition, corporate governance, insurance, market of EU and Turkey, international capital flow

## Office (as of 31 December 2013)

### Management Board

The Management Board is responsible for CASE and CASE network activities and for the growth and development of the institution.

President of CASE Management Board **Luca Barbone**, until September

Vice-President of CASE Management Board, **Maciej Sobolewski**

Member of CASE Management Board, **Izabela Styczynska**, since September

Advisor to the Management Board **Piotr Kozarzewski**, since November

### Chief of Operations

Elena Diaconu, since May until October

### Managing Director

Philadelphia Zawierucha, since October

### Secretariat

Magdalena Lewandowska, until October

### Communications

Malgorzata Slawinska, until October

Katarzyna Sidlo, since October

### Applications Team

Elena Diaconu, until October

Wojciech Solak, until July

Iryna Shuvaieva

Philadelphia Zawierucha

### Jr. Economist

Grzegorz Poniatowski, until September

Katarzyna Wasik, May

### Sr. Economist

Grzegorz Poniatowski, since October

### Publications

Magdalena Lewandowska, until October

Katarzyna Sidlo, since October

Gleb Shimanovich

Irina Makenbaeva

Paulina Szyrmer

### BRE-CASE Seminars Coordinator

Krystyna Olechowska

### Finance

Agnieszka Jablonska, until October

### HR

Joanna Farian, until October

### IT Specialist

Michal Dabrowski

### 2013 Interns

Anirudh Bani

Luca Bernabei

Emily Pakulski

Jose Pantoja

Emilia Popa

Katarzyna Sidlo

Klaudia Stano

Yannick Tohermes

Katarzyna Wasik

## Financing CASE Activities

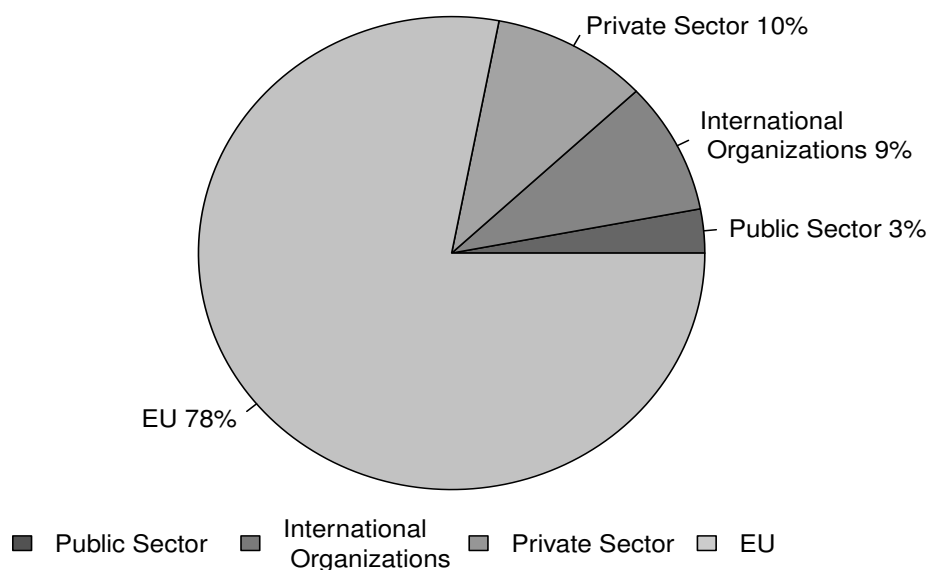
CASE Financing 2013	PLN	EUR	USD
1. Margin from research activities	1 189 481,73	286 815,62	394 914,25
2. Operating expenses	991 360,25	239 043,27	329 136,87
3. Financial income	-57 232,90	-13 800,37	-19 001,63
4. Net result	147 240,40	35 503,57	48 884,59

Exchange rates based on NBP rates (31 Dec 2013)

Breakdown of total revenue	PLN	EUR	USD
1. Revenue from statutory activity	5 560 710,51	1 340 834,90	1 846 185,43
1.1. Project-based funding	5 560 710,51	1 340 834,90	1 846 185,43
1.2. Institutional Support	0,00	0,00	0,00
2. Operating revenue	53 157,32	12 817,64	17 648,51
3. Financial revenue	147 177,72	35 488,45	48 863,78

### Sources of financing

As in the previous years, CASEs statutory activity in 2013 was solely based on a project activities (both non-profit and for-profit). The funding were obtained from the following sources (as a percentage of the total project revenues for 2013):



The European Commission continued to provide the greatest portion of CASE revenue, and represented 78% of the project funding. Albeit still dominant, the share of EU funding in 2013 decreased by 4 pp compared to 2012. There have been an increase in funding coming from international organizations and domestic public sector, while 10% share of private sector contributions to our revenues has been maintained. Altogether, those changes give an indication of progressive diversification of CASE revenue sources.

In 2013, like in previous years, CASE continued to build its endowment in order to strengthen its long-term financial stability and independence and improve its capacity to carry out large-scale research and development assistance projects. The endowed funds will accumulate indefinitely and their proper use is ensured by the Endowment Regulations that set out clear rules for fundraising, investing and using endowed funds.

As of January 1st 2013, the CASE endowment came to a total of PLN 3 069 420,85. In the course of year, it recorded a net increase so that the end result amounted to the total level of PLN 3 107 866,74.

Changes in the value of Endowment in 2013	PLN
1.Stocks at the beginning of 2013	3 069 420,85
2. Financial results	38 445,89
2.1. Foreign exchange differences (valuation)	-35 168,99
2.2. Interests and profits	54 051,76
2.3. Valuation of Investment Fund	19 563,12
3. Ending stocks	3 107 866,74

